

Budget & Differential Rates

Virginia Miltrup, Chief Executive Officer
2 June 2026

Budget Focus

- Long term **financial sustainability** – including maintenance and renewal of \$1Bn assets
- **High inflationary** environment
 - State Government cost shifting (eg Auditor General fees up 31%)
 - Federal Government Grant reduction
- Design and deliver **projects through grants** and sponsorships (eg Mulataga subdivision \$22.1M)
- Maintain & improve **service levels**
- **Organisational health** & agility (People, Process, Tech) – playing catch up
- Grow **Own-Source Revenue** (non-Rates income)

4.1% increase in rates
(LTFP)

3.5% increase in fees
& charges

\$59.1M Projects

Budget Inputs

INFORMING STRATEGIES

- COUNCIL PLAN 2025 – 2035
- LTFP
- COMMUNITY INFRASTRUCTURE PLAN
- ROEBOURNE RECREATION PRECINCT MASTERPLAN
- KRMO MASTERPLAN
- 10-YEAR FOOTPATH PROGRAM
- ASSET MANAGEMENT PLANS
- ROAD SAFETY AUDITS & IMPROVEMENT PLANS

**ALIGNMENT TO COUNCIL
ENDORSED STRATEGY OR PLAN**

COUNCIL RESOLUTION

ASSET REPLACEMENT PROGRAM

Project Prioritisation



STRATEGIC ALIGNMENT

Endorsed strategic plans from council, based on community feedback and long-term planning.

EXTERNAL FUNDING OPPORTUNITIES

Successful submission of grants which direct project timelines for acquittal.



CONDITION BASED ASSESSMENT

Changes in regulatory compliance, or condition monitoring determining the need for renewal/upgrade.

PARTNERSHIP STAKEHOLDERS

Projects agreed to be funded by partnership stakeholders.



COMMUNITY DEMAND

Community feedback and requests for infrastructure.

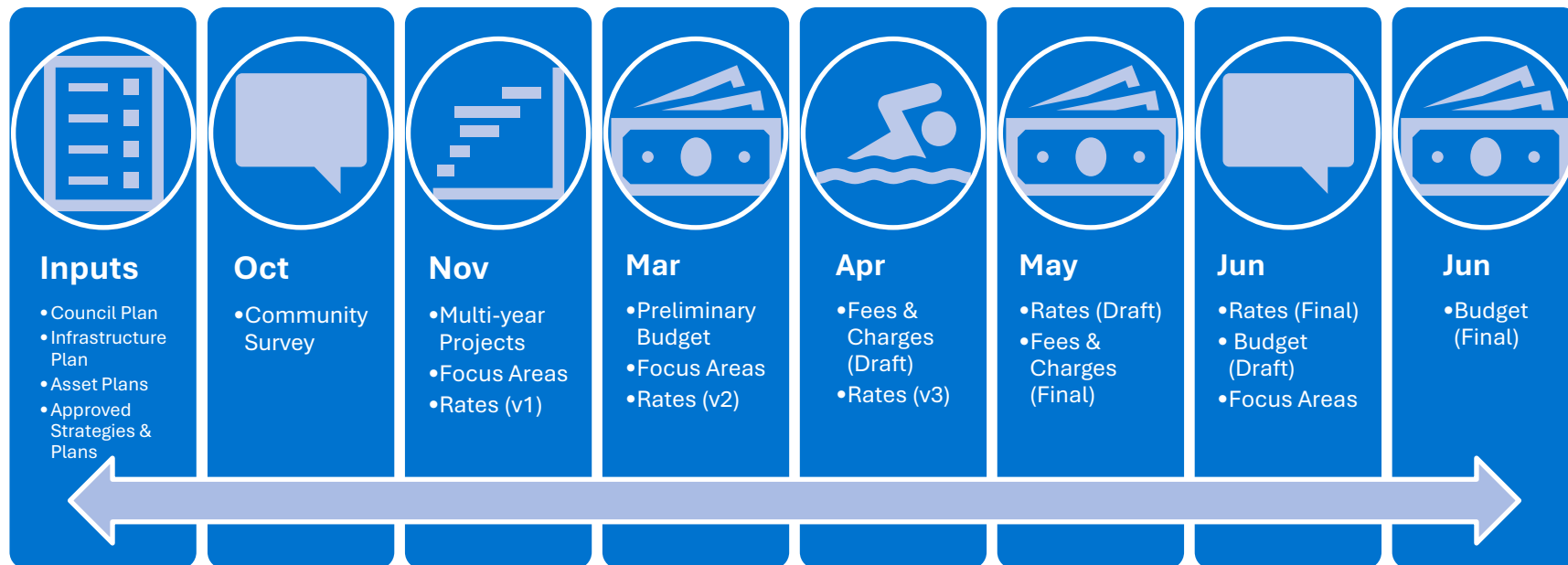
FEASIBILITY & PROJECT READINESS

Projects design and concept planning progress, including pre-approvals.



Budget Development

Building a Balanced Budget

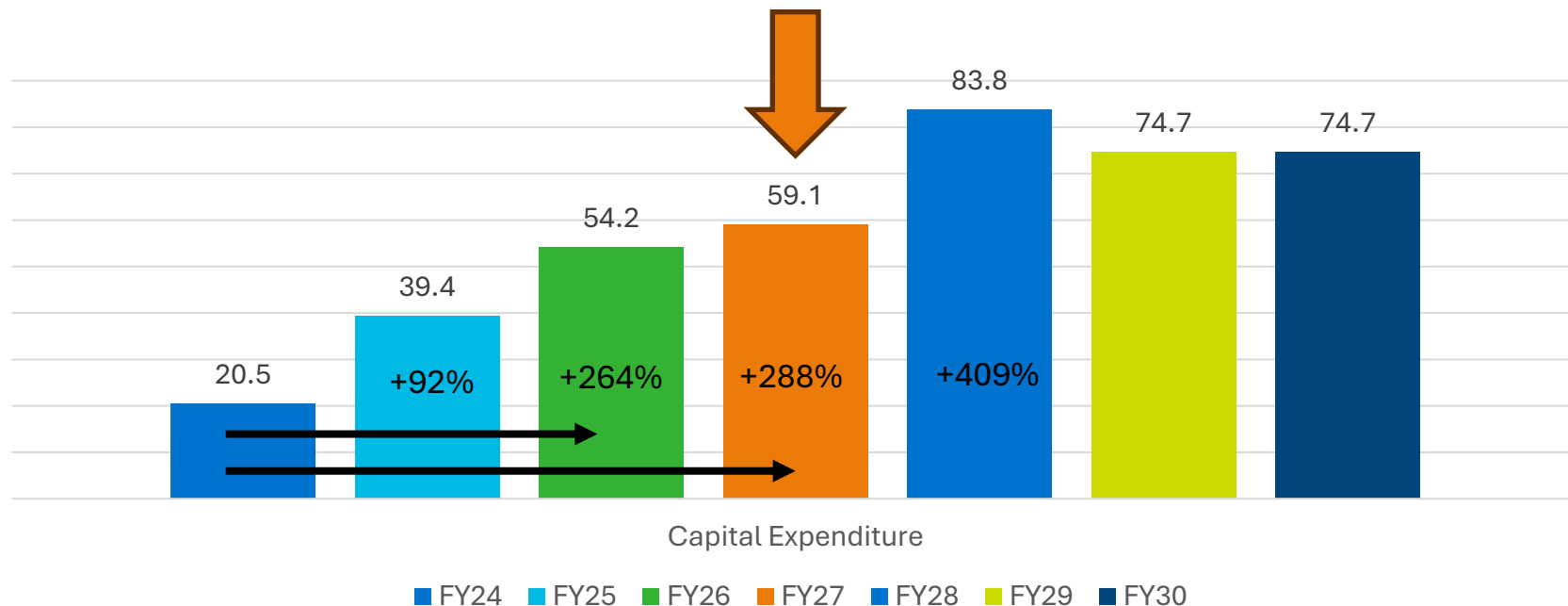


Strategic Focus Areas for 2026/27

What are our priorities in the year ahead?

1. Progress Water Park
2. Advocate on issues important to our Community, through our **Advocacy Plan and Karratha 2050**.
3. Progress **key infrastructure projects**;
 - a) Wickham undercover courts
 - b) KRMO outdoor courts and lighting
 - c) Bathgate Road Upgrade
 - d) Karratha Bike Park
 - e) Wickham South Park Upgrade
 - f) Wickham Bike Park
 - g) Baynton and Bulgarra Housing Projects
 - h) Conzinc Bay Road
4. Implement the following **key strategies**:
 - a) Community Infrastructure Plan
 - b) Waste & Resource Recovery Strategy
 - c) Economic Development and Tourism Strategy
 - d) Environment Sustainability Strategy
5. Remain agile to new external funding for **Housing Action Plan** and continue with Advocacy for affordable housing models:
 - Further development of Mulataga
 - Affordable housing models
 - Progress Wickham consequential lots
 - Progress the Quarter Hotel EOI
6. **International flight status-opportunities** and complete **Airport Management Review**.
7. Finalise and Implement **Place Plans** for Wickham, Roebourne and Point Samson.
8. Progress the **Dampier Land Transfer** with Rio Tinto and the Department of Planning, Lands and Heritage.
9. Progress our plans for **Future Land Use & Development**:
 - a) Finalise **Karratha City Centre Precinct** Structure Plan.
 - b) Finalise **Coastal Hazard Risk Management and Adaptation Plan**.
 - c) Undertake **Land Supply and Demand analysis** for future requirements
 - d) Explore options for **Nickol Bay Hospital Site**
10. Develop a **Reconciliation Action Plan**.
11. Explore **new revenue streams**
12. Continue to deliver a **Business Transformation Plan** to improve organisational culture, workplace safety, processes and systems, for the benefit of our customers and our employees.

Capital Expenditure Trend



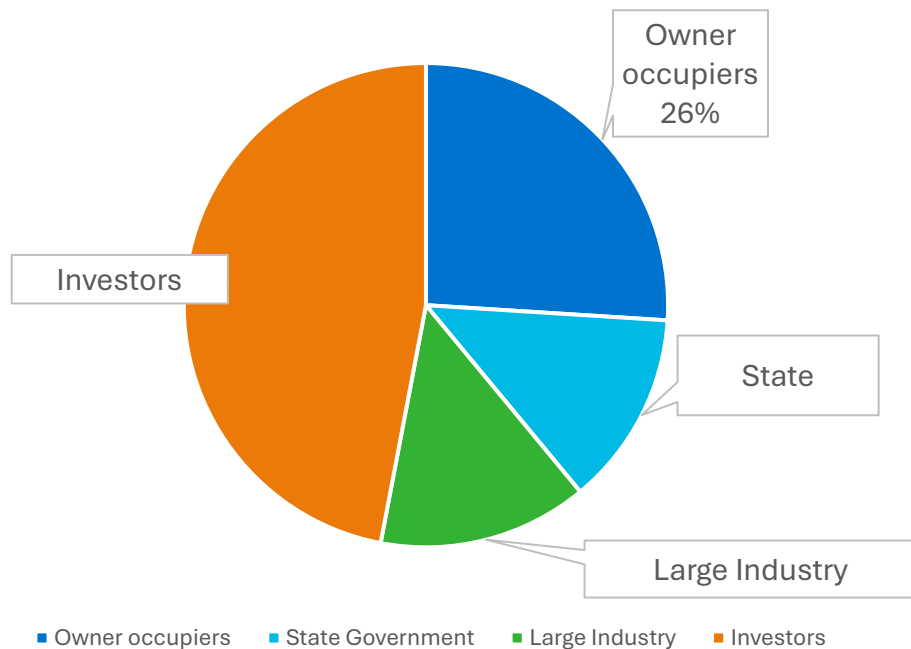
Business Transformation

- Workplace Safety
- Asset Management
- Data Analytics & Business Systems (inc AI)
- Project Management
- Procurement & Contracts
- Risk Management
- Customer at the Centre
- Leadership & Culture

Case Study – Workplace Safety Results

- 83% reduction in claims costs
- 53% reduction in claims #
- 50.3% reduction in Workers - Compensation Incident Frequency Rate

GRV Residential breakdown



Large Industry contributions:

- Rating of the business premises
- Rating of company housing
- Rating of Transit Worker Accommodation
- Partnership and Sponsorship funds

2026/27 Rates Modelling - GRV Category

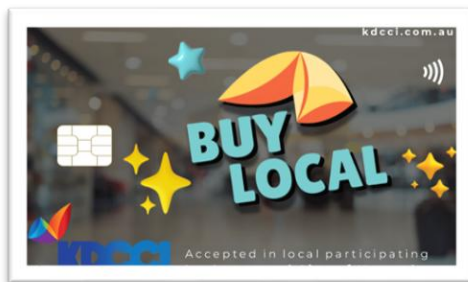
Incremental impact to Rates Yields by Category

Differential Rates Categories	2024/25 Rates Yield	2025/26 Rates Yield	4% Increase	Difference 4% modelling
GRV Residential	\$21,640,070	\$21,617,013	\$22,515,300	\$875,230
GRV Commercial/Industrial	\$9,811,415	\$9,580,272	\$9,973,122	\$161,707
GRV Airport/Strategic Industry	\$1,972,687	\$1,403,832	\$1,459,781	(\$512,906)
GRV TWA/Workers Accommodation	\$11,017,547	\$8,987,943	\$9,347,454	(\$1,670,093)
Total Rates Yield	\$44,441,719	\$41,589,060	\$43,295,657	(\$1,146,062)

***By amending
GRV residential
it also benefits
Airport Strategic
and TWA's***

Owner Occupier Cash Back \$100

- \$100 buy local voucher
 - Assists owner occupier rate payers
 - Assists local business
- Issued to ratepayers whose addresses match the property address
- Opt-in process for those who are missed (eg with a PO Box)



Average Rates per Property

Property Address	2025/26 Rates	2026/27 Indicative Rates based on 4.0% increase	Increase per week
Property A, Dampier	\$3,365	+\$135	\$2.60
Property B, Baynton	\$2,959	+\$118	\$2.27
Property C, Millars Well	\$2,466	+\$99	\$1.90
Property D, Nickol	\$3,162	+\$126	\$2.42
Property E, Pegs Creek	\$2,205	+\$88	\$1.69
Property F, Bulgarra	\$2,292	+\$92	\$1.76
Property G, Roebourne	\$1,750	+\$0	\$0.00
Property H, Point Samson	\$2,437	+\$97	\$1.86
Property I, Wickham	\$2,030	+\$81	\$1.56
Average of 9 Properties	\$2,518	+\$93	\$1.79

Karratha (KTA) vs Port Hedland (PH)

Key Points of Difference

- KTA revenue is 64% higher, KTA expenditure is 47% higher
- KTA delivers 55% more capital works than PH
- KTA rates is 33% of revenue, PH rates is 71% of revenue
- Data indicates KTA is roughly 9% more efficient
- PH rates base is skewed toward UV mining category, and has a low reliance on residential and commercial rates categories
- PH asset base & amenity is lower (different value assets)
- PH has multiple years of deferred expenditure due to political environment

